

# The Trusted CI Framework for Cybersecurity Programs

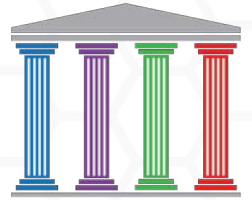
MS-CC All Hands Meeting

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August 24, 2023

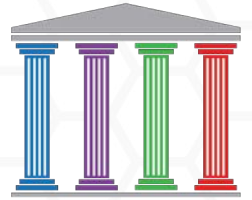
# Outline



1. Trusted CI: Introduction
2. Trusted CI Framework for cybersecurity programs
3. What is a cybersecurity program?
4. Adopting the Trusted CI Framework
5. Highlights of the Trusted CI Framework

# Trusted CI

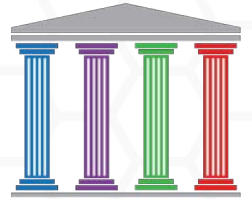
## An Introduction



# Trusted CI: An Introduction

1. Trusted CI is the NSF Cybersecurity Center of Excellence
  - Established in 2012
  - Collaboration between IU, UIUC, PSC, LBL, USA, and UW:M.
  - Currently on a 5 year cooperative agreement with the NSF
  - We work with the NSF community to improve the cybersecurity of cyberinfrastructure
2. **Our goal:** Help NSF cyberinfrastructure operators build effective cybersecurity programs
  - Assessments, trainings, consultations, cohorts, recommendations, community events, etc.

# Community Resources



## Ransomware

<https://www.trustedci.org/ransomware>

## Research Transition to Practice

<https://www.trustedci.org/ttp>

## Identity and Access Management

<https://www.trustedci.org/iam>

## Software Assurance

<https://www.trustedci.org/software-assurance>

## Operational Technology

<https://www.trustedci.org/operational-technology>

## Science DMZs

<https://www.trustedci.org/science-dmz>

## Trustworthy Data

<https://www.trustedci.org/trustworthy-data>

## Compliance Programs

<https://www.trustedci.org/compliance-programs>

# September 14-15 TTP Workshop

Virtual workshop on cybersecurity research transition to practice (TTP)

Registration now open

<https://www.trustedci.org/ttp>



**THE FUTURE OF TTP**  
**FOR FEDERALLY FUNDED CYBERSECURITY RESEARCH**

SEPTEMBER 14TH (2:00 - 5:00 CST)  
SEPTEMBER 15TH (8:00 - 12:00 CST)

**TOPICS COVERED**

Getting Started with TTP	Working with University
NSF TTP-Related Programs	Research Offices
Planning / Funding for TTP	Cybersecurity Specific TTP
NSF Accelerators	Where do We Go From Here

**Who Should Attend**

Researchers (Funded PIs and Senior Personnel) and Industry Professionals looking to move their research from the lab into broader use.

**REGISTER HERE** [HTTPS://FORMS.GLE/PLTXIYPOMXGUEU1A](https://forms.gle/PLTXIYPOMXGUEU1A)

THIS IS A FREE VIRTUAL WORKSHOP HOSTED BY THE UNIVERSITY OF SOUTH ALABAMA SCHOOL OF COMPUTING. SPONSORED BY NSF-SUPPLEMENT TO NSF#2241513

**TRUSTED CI**  
THE NSF CYBERSECURITY CENTER OF EXCELLENCE

# NSF Cybersecurity Summit

Hybrid meeting

Registration now open

October 23-26, 2023 at  
Lawrence Berkeley National  
Laboratory in Berkeley, CA

<https://trustedci.org/summit/>



DAY 1 Monday October 23, 2023   Workshops/Trainings				
	Track 1	Track 2	Track 3	Track 4
8:00AM	<b>Sign-in and Continental Breakfast</b>			
9:00AM-1:00PM (Refreshment break at 10:30)	Zeek Training: Hands-on Zeek Scripting	Zeek Training: Intermediate to Zeek	Jupyter Security Workshop	
1:00-2:00PM	<b>Lunch</b>			
2:00 PM-5:00 PM (Refreshment break at 3:30)	Zeek Training: Hands-on Zeek Scripting	Zeek Training: Intermediate to Zeek	Jupyter Security Workshop	WISE Community Workshop

DAY 3   Wednesday October 25, 2023   Plenary and Workshops/Trainings /BoFs/Project Mtgs				
7:00 AM	<b>Sign-in and Continental Breakfast</b>			
8:00 AM	<b>Plenary Session   Principles of Decentralized Cyberinfrastructure</b>			
8:30 AM	<b>Plenary Session 5   (TBA)</b>			
9:00 AM	<b>Plenary Session 6   (TBA)</b>			
	Track 1	Track 2	Track 3	Track 4/Project Meetings
9:30 am-12:30 PM (coffee break at 10:30)	Deep Machine Learning for Intrusion Detection in Cyber-Physical Critical Infrastructures	Physical Security is Important Um'k	Regulatory Compliance for Research: DFARS/CMMC, HIPAA, GDPR, NSPM-33	SAFER Member Meeting (Members Only)
12:30-2:00 PM	<b>Lunch</b>			
2:00 PM	Catch Me If You GPT: Tutorial on Deepfake Texts	BoF: Research Security Compliance collaborations to support PI research	The Trusted CI Framework Strategies for Getting Started	ACCESS CONECT Cybersecurity Group and invited guests, 20 people (2:00-4:00 PM)
3:30 PM	<b>Refreshment Break</b>			
4:00 PM	Catch Me If You GPT: Tutorial on Deepfake Texts	BoF: NICE Workforce Framework Adoption Cybersecurity Teaching Innovations	The Trusted CI Framework Strategies for Getting Started	SAFER Member Meeting (Members Only)
5:00 PM	<b>Conclude</b>			

DAY 2 Tuesday October 24, 2023   Plenary and Workshops/Trainings			
7:00 AM	<b>Sign-in and Continental Breakfast</b>		
8:00 AM	<b>Welcome &amp; NSF Address</b>		
8:30 AM	<b>Berkeley Welcome &amp; ESNet Welcome</b>		
9:00 AM	<b>Trusted CI Update</b>		
9:30 AM	<b>Keynote #1 (TBA)</b>		
10:00 AM	<b>Keynote #2 (TBA)</b>		
10:30 AM	<b>Refreshment Break</b>		
11:00 AM	<b>Plenary Session   Implementing NIST 800-171 in a both distributed and centralized environment</b>		
11:30 AM	<b>Plenary Session   Unmasking Shadows: Investigating MITI-BCA, an incident involving IBC-Based Malware Deployment, Rootkit StealX, and Self-Hiding Cryptominers</b>		
12:00 PM	<b>Plenary Session   Black Hole Locker Ransomware - Affiliate program</b>		
12:30-2:00 PM	<b>Lunch</b>		
	Track 1	Track 2	Track 3
2:00-5:00 PM (coffee break at 3:30)	Securing your Code with Better Coding Practices and Tools	Jupyter Network Monitoring with Zeek Workshop	Security Intrusion at the Zebra Scientific Alliance
5:30-7:30 PM	<b>Social night - Residence Inn Study hall rooftop-2121 Center St, Berkeley,</b>		

DAY 4   Thursday October 26 - Plenary and Workshops/Trainings/BoFs			
7:00 AM	<b>Sign-in and Continental Breakfast</b>		
	Track 1	Track 2	Track 3
8:00 AM	[TLP-RED] How we failed to handle a triple-combo attack against the B&E HPC community worldwide, in the middle of a pandemic		
8:30 AM	[TLP-RED] Monero mining, with love, from space		
9:00 AM	[TLP-RED] Reserved	Trusted CI Framework Community of Practice (CoP) Quarterly Meeting (8:00 - 11:00 AM)	Security Log Analysis (8:00 - 11:00 AM)
9:30 AM	[TLP-RED] Reserved		
10:00 AM	[TLP-RED] Reserved		
10:30 AM	pDNSOC: Correlating DNS logs with threat intel from MiSP as a poor man's SOC (10:30-12:00 PM)		
11:00 AM		Experiences from SIO (CCRV) and OSU (RCRV) in Cybersecurity-Design Ship Design and Construction (11:00 AM-12:00 PM)	
12:00-1:30 PM	<b>Lunch</b>		
1:30 PM	<b>Plenary Session   US Academic Research Fleet (ARF) Cyber Risk Management Program (CRMP)</b>		
2:00 PM	<b>Plenary Session   Cyber Forensics in Everyday Business</b>		
2:30 PM	<b>Poster Session / Ice Cream Break / Refreshment</b>		
3:30 PM	<b>Plenary Session   Trusted CI Follows Panel</b>		
4:00 PM	<b>Plenary Session   (TBA)</b>		
4:30 PM	<b>Summit Observations and feedback</b>		
8:00 PM	<b>Adjourn</b>		

# Monthly Webinars

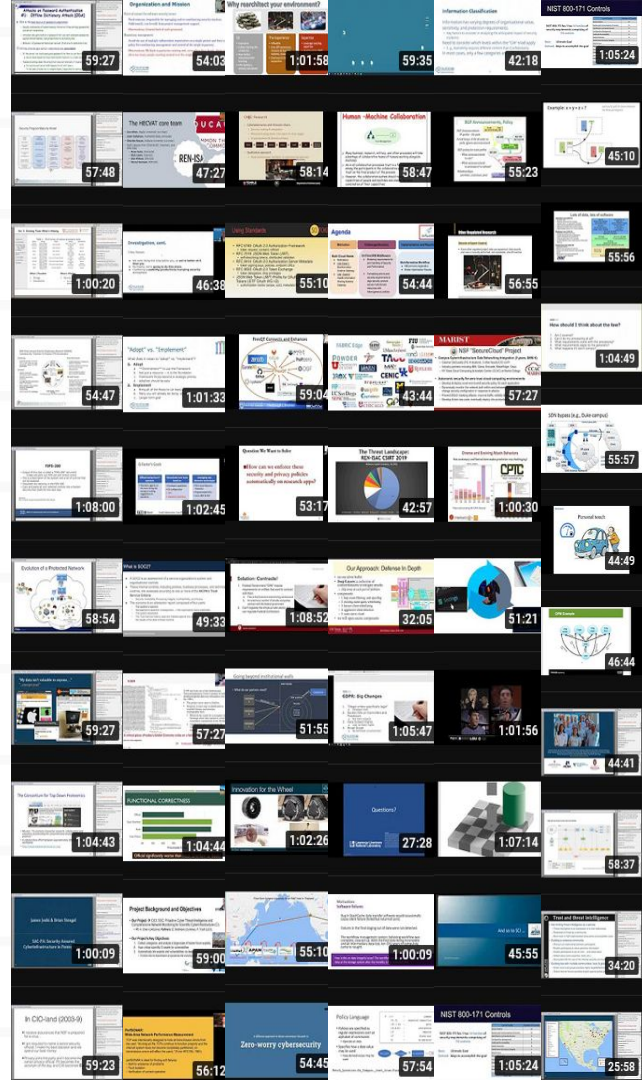
Cybersecurity for Cyberinfrastructure

Community presentations about cybersecurity research results, operational practices, lessons learned, etc.

4th Monday of the month at 11am Eastern

<https://www.trustedci.org/webinars>

<https://www.trustedci.org/trustedci-email-lists>

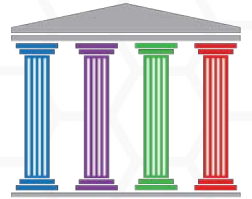




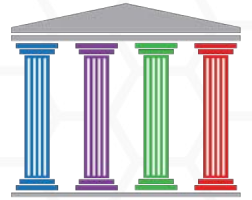
# The Trusted CI Framework

## An Overview

# Cybersecurity Programs



1. We regularly conduct assessments, trainings, consultations, and other types of engagements with a wide range of organizations.
2. The primary challenges organizations face with cybersecurity are not technical: They are on programmatic elements.
  - a. Money
  - b. Governance
  - c. Leadership Involvement
  - d. Mission Alignment
3. Organizations lack guidance on how to address these non-technical elements



# Cybersecurity Programs

1. Many organizations anticipate incoming cybersecurity compliance
  - a. Controlled Unclassified Information & NIST SP 800-171
  - b. Cybersecurity Maturity Model Certification
  - c. National Security Presidential Memorandum 33
  - d. FISMA
2. These compliance control sets typically focus on technology, and don't address those key enablers of cybersecurity.
3. Without a cybersecurity program, organizations often don't even know where to begin when handed a cybersecurity control set.



# The Trusted CI Framework

The Trusted CI Framework establishes a **minimum standard** for cybersecurity programs.

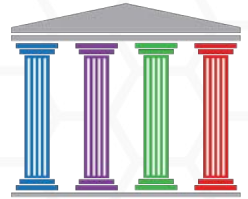
- 16 clear and concise requirements.
- Based on best practices and evidence of what works.
- Designed to be universal and timeless.

It focuses on cybersecurity programmatic: **Mission Alignment**, **Governance**, **Resources**, and **Controls**.

It is not another long list of technical requirements.

# What is a “cybersecurity program”?

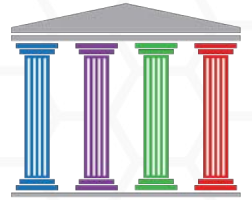
# What is a cybersecurity program?



A cybersecurity program is a group of related cybersecurity-focused projects and ongoing activities managed in a coordinated way to obtain benefits not available from managing them individually. Cybersecurity programs are an organ of the larger organization, living as part of that organization through its lifecycle.

→ Adapted in part from Schwalbe, Information Technology Project Management, 9th Edition.

# So, a cybersecurity program is not...

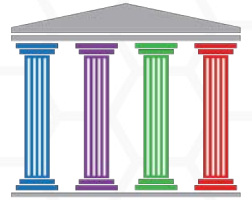


A “plan”

A “project”

A set of “controls” you are supposed to implement

# Why approach cybersecurity programmatically?



## Cybersecurity...

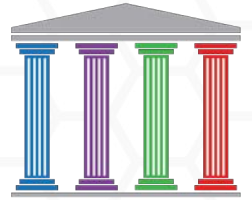
1. is dynamic, complex, and multidisciplinary.
2. takes time and resources to address competently.
3. is always relevant, regardless of where your organization is in its lifecycle.

## A program supports...

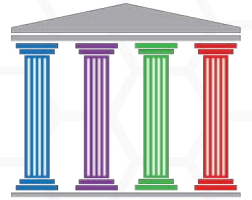
1. prioritization of efforts.
2. project management; multiple projects and ongoing activities across time and space to make progress.
3. clear lines of communication, roles, responsibilities, authority, accountability.
4. resourcing.



# Enabling Cybersecurity



1. You need cybersecurity to align to the mission
2. You need people to do the cybersecurity work
3. You need money to pay for cybersecurity
4. You need leadership to set priorities and evaluate success/failure



# Why Adopt?

There are a lot of “frameworks” out there: why use this one?

1. It’s doable!
2. Designed to support your mission.
  - a. Not checkbox compliance.
3. Built from Trusted CI’s on-the-ground experience and R&D.
  - a. Addresses common barriers to effective programs.
4. Overseen by stakeholders from across the community.
5. Will enable the rest of your cybersecurity efforts.
  - a. Including other frameworks + compliance.
6. Targeted at (and understandable by) organizational leadership.

# Framework Adoption



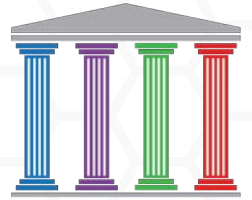
# Framework Cohorts

## Overview:

1. **Period:** 6 months
2. **Group engagement:** 4-6 organizations
3. **Goal:** Framework Adoption & Implementation

## Strengths

1. Learn from/with fellow organizations
2. In-depth Trusted CI guidance
3. Lower time commitment than a full assessment



# The Framework Cohort (cont.)

Outcomes:

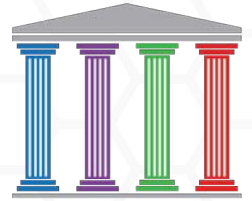
1. **Framework Adoption:** Organizations will adopt the Framework.
2. **Program Evaluation:** Organizations will develop a validated self-assessment of their cybersecurity program.
3. **Strategic Plan:** Organizations will draft a Cybersecurity Program Strategic Plan that:
  - i. Connects cybersecurity to the mission
  - ii. Defines a cybersecurity strategy
  - iii. Set out a timeline of milestones

# Participants

1. Cohort Alpha
  - a. GAGE, LIGO, NOIRLab, NRAO, NSO, OOI
2. Cohort Bravo
  - a. CENIC, FABRIC, NEON, SAGE
3. Cohort Charlie
  - a. ARF, DSE, IceCube, GMTO, NAN, USAP
4. Cohort Delta (*current*)
  - a. NCSA, PSC, SDSC, TACC, UCAR



# Resources



## Framework Implementation Guide (FIG)

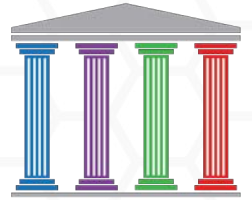
1. In-depth, audience specific guidance
2. Roadmaps, common challenges, and key resources
3. Available at: <https://www.trustedci.org/framework/implementation>

## Updated Templates and Tools:

1. Updated Master Information Security Policy & Procedures
2. Updated Incident Response Policy
3. *New “Cybersecurity Program Strategic Plan”*
4. Available at: <https://www.trustedci.org/framework/templates>

# Framework Highlights

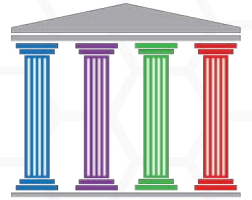




# Framework Highlights: Must 5

## **Involve leadership** in cybersecurity decision making

1. Responsibility. It is a basic principle (and often law) that these people are ultimately responsible for the organization. Some, but not all responsibility can be delegated.
2. Power. Senior leaders ultimately control the allocations of resources, budget, and personnel to support the cybersecurity program.
3. Perspective. Leaders in these roles are in the best position to adjudicate competing demands for resources across the organization, to include how much to prioritize cybersecurity.

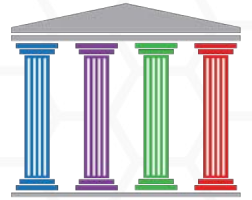


# Framework Highlights: Must 7

**Establish a lead role** with responsibility to advise and provide services to the organization on cybersecurity matters

Why is this a Must? For the same reasons you need health care providers to help you take care of your body.

1. Complexity. Cybersecurity is a complex, changing, and challenging function in any organization.
2. Impact. Cybersecurity incidents and issues can impact any part of an organization, and bring business to a halt.

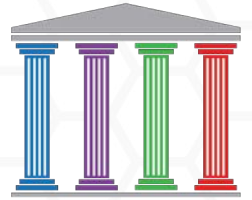


# Framework Highlights: Must 12

## Establish and maintain a **cybersecurity budget**

Why is this a Must?

1. Informs Decision Making. Knowing how much you are spending helps evaluate the program's benefit to the mission.
2. Transparency & Rigor. Make explicit how much you are spending on cybersecurity, and have leadership approve it.
3. Organizational Commitment. A dedicated budget shows that leadership is committed to support the cybersecurity program.



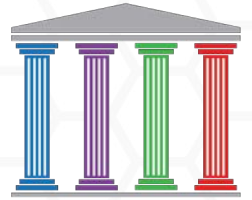
# Framework Highlights: Must 15

## Adopt and use a **baseline control set**

You need a well-rounded diet of known-good controls.

1. Rally! Common language and structure.
2. Save resources. It relieves the resource burden of ad hoc control selection and wasted effort “reinventing the wheel.”
3. Avoid gaps. A major risk of ad hoc control selection is missing important, doable controls.
4. Good baseline protection. Will address the majority of attacks.

# Thank you!



Trusted CI, the NSF Cybersecurity Center of Excellence is supported by the National Science Foundation under Grant #2241313. The views expressed do not necessarily reflect the views of the National Science Foundation or any other organization.

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